

No. 35-05/2025-PO
Government of India
Ministry of Communications
Department of Posts

Dak Bhawan, Sansad Marg
New Delhi – 110 001

Date: 05.06.2025

Subject: Minutes of the Technical Proposal Presentation held on 05.06.2025

The Technical Proposal Presentation was held on 05.06.2025 for conducting a detailed presentation by the Indian Institutes of Management (IIMs) on the proposal submitted by the IIMs with respect to the RFP Document bearing Tender Reference Number: 35-05/2025-PO and Tender ID: 2025_DOP_858199_1, published on 30.04.2025, for Assistance in Preparation of Concept Paper and Detailed Paper of Proposed Scheme for Digital Address Ecosystem.

2. The following participants attended the Technical Proposal Presentation:

(1) Tender Evaluation Committee (TEC)

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| (i) Shri Nirmal Singh, DDG (VP) | – Chairperson |
| (ii) Shri Gokul C V, ADG (DAC) | – Member Convenor |
| (iii) Shri Ashutosh Gupta, ADG (T&C) | – Finance Member |

(2) Representatives of IIM, Bangalore including the proposed key experts

3. Before the commencement of meeting, ADG (DAC) informed the Committee that, out of 7 eligible IIMs, only one IIM i.e. IIM, Bangalore has submitted the proposal in response to the RFP.

4. Representatives of IIM, Bangalore made a detailed presentation covering Technical Approach and Methodology, Work Plan, Organisation and Staffing. Technical Approach and Methodology includes Digital Public Infrastructure (DPI) approach, proposed methodology in developing DPI, Outline of the proposal, comparative analysis of other addressing systems, alignment with DPI principles, Proposed DPI, proposed Data Flow and Interactions, Business Applications of DIGIPIN in various sectors including E-commerce, Retail and Logistics Sector, Healthcare and Telemedicine, etc., various use cases for benefits of citizens and Government, security, privacy and governance, System requirements for DIGIPIN Ecosystem. A detailed Work Plan for preparation of the concept paper and DPR was presented before the Technical Evaluation Committee. Profiles of proposed Key Experts including the experience, achievements etc. was also presented. Proposed Key Experts of IIM Bangalore include: (i) Professor R Srinivasan, Professor of Strategy & Chairperson, Centre for Digital Public Goods (CDPG), IIM Bangalore; (ii) Professor

Professor Shankhadeep Banerjee, Associate Professor of Information systems & Chairperson, Centre for Software and Information Technology Management (CSITM), IIM Bangalore; (iii) Professor Srivardhini K Jha, Professor of Entrepreneurship & Chairperson, NS Raghavan Centre for Entrepreneurial Learning (NSRCEL), IIMB; and (iv) Ms. Anupama Korath, Research Associate, Centre for Digital Public Goods, IIM Bangalore.

5. The Committee reviewed the proposal and the presentation made by IIM Bangalore and observations as under:

(i) There is a mention of the Global Centre of Excellence on Digital Public Goods (CDPG) working under IIM Bangalore, in the proposal submitted by IIM Bangalore. A clarification regarding detailed status of its formation along with background information may be required.

(ii) Para 2 of Form T-3: Consultant's Organisation and Experience, of the proposal submitted by IIM Bangalore includes a list of similar assignments completed over the past 10 years. However, this list could not provide the list of such detailed project reports, research papers, or impact assessments related to projects or schemes of Central Ministries/Departments/Statutory or Constitutional Bodies. A clarification may be required in this regard.

The Committee asked IIM Bangalore to submit a detailed clarification on the above observations of the Committee.

6. The Technical Proposal Presentation ended with the vote of thanks to all the participants.



Shri Gokul C V
ADG (DAC)
Member Convenor



Shri Ashutosh Gupta
ADG (T&C)
Finance Member



Shri Nirmal Singh
DDG (VP)
Chairperson